

# Research: Start to Finish Writing NASA Proposals

- Basics
- NASA's Structure and Research & Analysis Programs
- Parts of NASA proposals: NSPIRES, NOIs, & Proposal Formats
- Proposal budgets
- Reviewing NASA proposals: From External Reviews to Review Panel
- References
- ♦ Q&A





# Basics: Funding Your Research Career

 All non-industry, PhD-level research scientists will need to fund their careers with research grants

<u>University</u>	Gov't Research Lab.	<u>Industry</u>
	Programmatic goals	Profit motive
<b>←</b> Free	dom (YOU decide what to work on)	
Inde	pendence from vagaries of funding	\$

## Tips:

During your postdoc (if not as a grad student), you should get experience writing research proposals!



# Funding Sources

	<u>Astronomy</u>	<u>Planetary</u>	<u>Geosciences</u>
◆ Federal	NASA, NSF	NASA	NSF, DOE, GSA
State			AZEQ, ADOT
◆ Local	ASU?	ASU?	ASU?, City of Tempe?

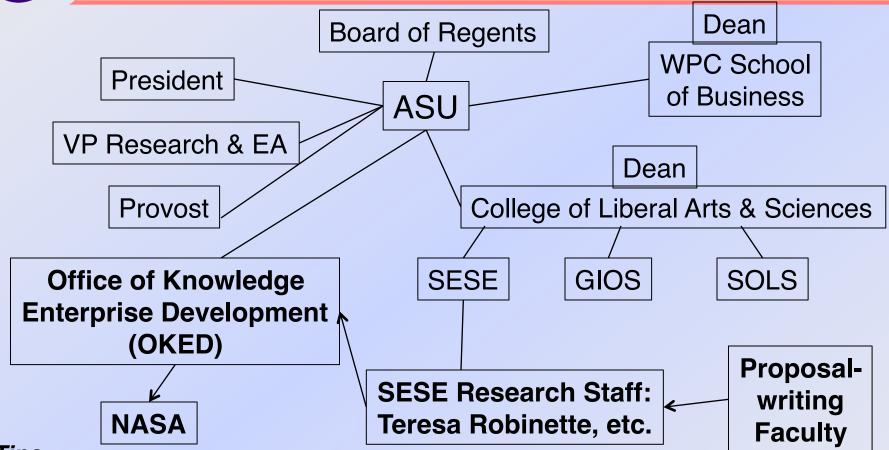
 Other: Endowments, Foundations, Societal (Sigma Xi, Regional GSA), Consulting

## Tips:

- Choose funding source appropriate for size and scope of project
- Your department (SESE), or ASU office of sponsored projects, or ASU Foundation, will have information on funding opportunities



# ASU Research Infrastructure



## Tips:

- Where ever you go, familiarize yourself with the infrastructure to submit proposals
- At ASU, postdocs can be Co-Is, but CANNOT PI proposals to NASA or NSF must be promoted to Faculty Research Associate first!
- Be sure to get help writing your first proposal from your advisor or SESE Research Staff!!

# What Constitutes a Good Research Topic?

## Topic is studiable

- Scientific methods & analyses can be applied
- Technology & resources exist to study the subject
  - People are trained and are available
  - Geographical (physical) facilities are available to do the research
  - Material & supplies (hardware, software, communication equipment) available
- Funding available
- Security can be maintained (if necessary) for ongoing research
- Research conforms to rules & guidelines of authorizing body

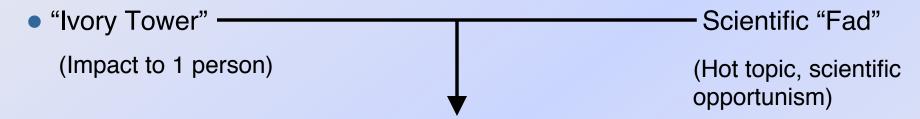
## ♦ Topic is relevant to modern scientific study

- Research topic can be related to current problems needing a solution
- Will fill a void in the database of field
- Will provide useful information for future after other research is completed
- Potential to provide more funding to field over extended period



# What Constitutes a Good Research Topic?

# Scientifically significant



Impact (major/minor) on the scientific community

- Should be achievable
  - In general resources, people, materials
  - YOU as the researcher
- Topic should be "supportable" funding, equipment, etc.



## Proposals are Solicited or Unsolicited

- Solicited Proposals
  - Funding agency comes to you and asks for a proposal
  - Very rare!
- Unsolicited Proposals
  - Funding agency releases a call for proposals ——

If you are interested, you may apply

AO, Announcement of Opportunity

## Most Proposals provide funding as either Grants or Contracts

- Grants
  - "Gift" (at least in 1<sup>st</sup> year), but need to show progress to receive next year's funding via *Annual Progress Reports*
- Contracts
  - "Deliverables" required at end of project: Report or hardware

# NASA's Structure

## NASA has FOUR Mission Directorates

- Aeronautics Research (Air transportation system)
- Space Technology
- Human Exploration and Operations (ISS, and Beyond)
- Science

## NASA's Science Mission Directorate splits the Cosmos into FOUR Divisions

- Earth Science
- Heliophysics (The Sun)
- Planetary Science (Everything in SS except above)
- Astrophysics (Everything outside the SS)



# Funding can come from NASA Missions

- Discovery-class (Small, PI-led, Cost cap \$450M: Dawn, MESSENGER, GRAIL, InSIGHT)
- New Frontiers-class (Medium, PI-led, Cost cap \$750M: New Horizons, Juno, OSIRIS-REx)
- Flagship-class (Large, Center-led, Cost cap \$Multi B: Cassini, MSL, Europa Clipper)
- Other, Programmatic (LRO-Lunar Exp., MAVEN-Mars Scout)
- NASA's Research & Analysis (R&A) Program: ROSES 2015 AO (AO = Announcement of Opportunity = Annual Call for Proposals)
  - Earth Science: ROSES Appendix A
  - Heliophysics: ROSES Appendix B
  - Planetary Science: ROSES Appendix C

GLG 79 Astrophysics: ROSES Appendix D



# Funding from NASA Missions

## Funding to the Missions' Science Teams

- Usually written into initial proposal for mission or instrument
- PIs and Co-Is can receive large block of funding for postdocs, grad students, and staff scientists
- Proposal more complex than typical R&A proposals (many NASA Programmatic requirements)
- Usually done by mid-career or senior scientists w/prior mission experience

# Funding to New Science Team Members (After Launch)

- Proposal calls prior to start of or during Prime Mission
- Participating Scientists, Guest Investigators, Guest Observers, Interdisciplinary Scientists

## Tips:

 PS, GI, GO, and IDS programs are great way for early career scientists to break into field!!



# Funding from NASA R&A Program: Examples

# Astrophysics

 Astrophysics Data Analysis, Astrophysics Research & Analysis, Astrophysics Theory, Kepler Guest Investigator, Swift Guest Observer

## Planetary Science

 Solar System Workings, Habitable Worlds, Emerging Worlds, Lunar Data Analysis, Mars Data Analysis, Cassini Data Analysis & Participating Scientists, Maturation of Instruments for SS Exploration

## Earth Science

 Land Cover/Land Use Change, Ocean Biology & Geochemistry, Biodiversity, Cryospheric Science, Interdisciplinary Research in Earth Science, Science of Terra and Aqua

## Tips:

Always read the AOs of the programs in your discipline to find the correct program(s) for your research!



## **Key Points:**

- Scope, length, and amount of funding quite variable
  - DAPs are 3-year length, SSW can run up to 4 years
  - Facility proposals run 5 years; some research (geologic mapping) run longer than 3 years, so have to split work between two proposals
  - Most full time soft money scientists ideally fund themselves from 3-4 concurrent proposals, each covering 25% to 33% of their salaries.
     Better than smaller fractions from many projects!
  - A typical 3-yr, R&A grant covering 1/4 to 1/3 of your salary, with 'normal' ops, travel, and publications costs averages ~\$80K-\$100K, with no subcontracts (including overhead) or major equipment required
- Tips: Starting your career, if you can get funding from mission work, you should!
  - This business is very opportunistic!



# Who Can Be Funded On Proposals?

## The Principal Investigator, PI, leads a proposal effort

- The PI assembles the team to conduct proposed tasks
  - Co-Investigators participate in the work & receive funding
  - Collaborators contribute expertise to the proposal, but do not receive funding. Can be at same institution or different institution
  - Staff contribute specific expertise and can receive funding
  - Postdocs and Graduate Students are scientists in training, and can receive funding
  - Contractors can provide a specific product or service for a fee

## ♦ TIPS

- Choose your funded Co-Is carefully don't let the proposal get more expensive than it needs to be!
- If a Co-I is too expensive, can compensate with a lower %FTE (Full Time Equivalent)



# NASA NOIs & Step-1 Proposals

# The first step in submission of a proposal is submission of an NOI or Step-1 Proposal

- NOI = Notice of Intent (to propose)
  - ≤1 page summary of proposal
  - No budget or list of Co-Is required, but sent by ASU!
  - Submitted electronically via NASA's NSPIRES website (see next)
  - NASA uses NOIs to determine expertise required for Review Panel
- Step-1 Proposal
  - NASA Program Officers use these for new programs, to determine if proposal within scope of program
  - Proposals are either Encouraged or Discouraged to proceed to full regular proposal (Step-2 proposal)
  - No budget required, but list or funded Co-Is required!



## NSPIRES Homepage



NASA Solicitation and Proposal Integrated Review and Evaluation System



NSPIRES Time: Nov 16, 2014 12:42PM EST

ATTENTION organizations wishing to register in NSPIRES: Please see the Site News on the right hand side of this page for important information.

#### **NSPIRES** Home

Solicitations

#### **Getting Started**

- NSPIRES Help
- Getting an Account

#### Help Desk

If you need help or have any questions regarding the NSPIRES website, please contact the NSPIRES Help Desk at (202) 479-9376 Monday through Friday, 8:00 AM to 6:00 PM EST/EDT, or by email at nspireshelp@nasaprs.com.



## **NASA Research Opportunities**

Supporting research in science and technology is an important part of NASA's overall mission. NASA solicits this research through the release of various research announcements in a wide range of science and technology disciplines. NASA uses a peer review process to evaluate and select research proposals submitted in response to these research announcements. Researchers can help NASA achieve national research objectives by submitting research proposals and conducting awarded research. This site facilitates the search for NASA research opportunities.

#### NASA Research

#### Solicitations

Search for and view open, closed, past, and future NASA research announcements. The full text of the solicitation announcements can be viewed and downloaded.

Solicitations and selected proposals for years prior to NSPIRES implementation, January 1, 2005, were posted manually; therefore, some postings for years 2000-2004 may not be as complete as those posted through the NSPIRES system from 2005 to the present.

#### Research.gov

Research.gov is a partnership of federal research-oriented grant making agencies. Research.gov is led by the National Science Foundation.

#### WARNING:

This is a U.S. Government computer. By accessing and using the computer system, you are consenting to the use of system monitoring. Unauthorized use of, or access to, this computer system may subject you to disciplinary action and criminal prosecution.

#### Getting Started

To submit a research proposal to NASA, individuals and the organizations with which they are affiliated must be registered in NSPIRES. Individuals may register at any time.

Organizations are required to have a valid registration with the System for Award Management (SAM) before they can register in NSPIRES. See <u>Registration</u>

Information for more details on user and organization registration.

## Organization registration in

> Forgot Your Password?

Registration Information

We are experiencing a problem with registration.

Continue Reading

Member Login:

Username:

Site News

dwilliams

#### Continue Reading

#### NRA/CAN Proposer's Guidebook Available online

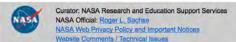
Continue Reading

### Gmail and NSPIRES email

Your Gmail could be flagging NSPIRES emails as Spam.

Download Adobe Reader

Continue Reading



## Tips:

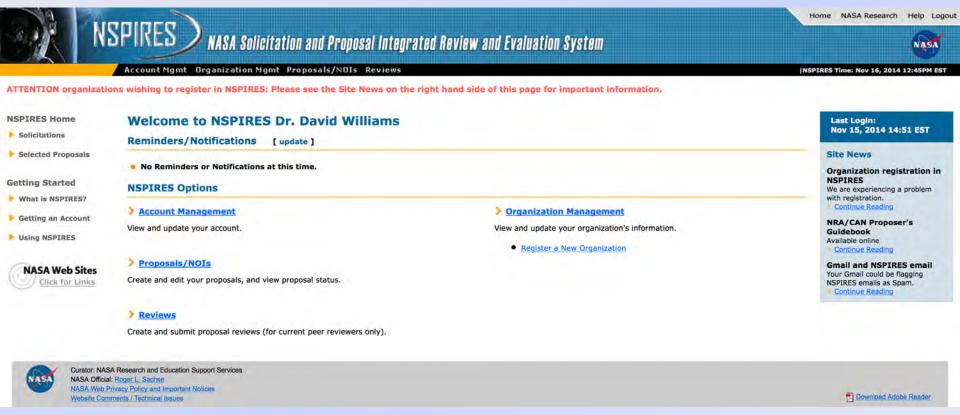
 New postdocs should register w/NSPIRES if you plan to be involved w/proposal writing or reviewing

**GLG 791** 

Proposals – 15



# NSPIRES PI's Homepage

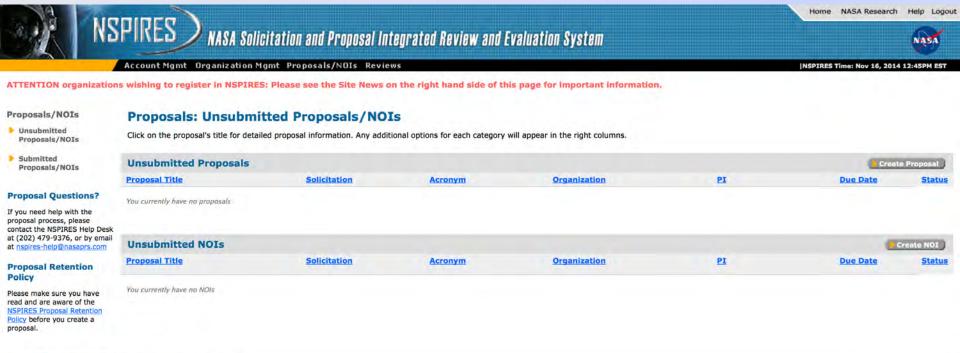


## Tips:

 Explore your NSPIRES account to locate solicitations, links to create NOIs and proposals, and review assignments



# NSPIRES Page: Create Proposal or NOI



## Tips:

Curator: NASA Research and Education Support Services

NASA Official: Roger L. Sachse
NASA Web Privacy Policy and Important Notices

Website Comments / Technical Issues

 Explore your NSPIRES account to locate solicitations, links to create NOIs and proposals, and review assignments

Download Adobe Reader



# Parts of a NASA R&A Proposal

- NASA proposals are submitted as PDFs via the NSPIRES
   Website (NASA Solicitation & Proposal Integrated Review & Evaluation System)
  - NSPIRES pages
  - Table of Contents (pages as needed)
  - Scientific/Technical/Management Section (15 single-spaced pages)
  - References (pages as needed)
  - Pl's CV (2 pages)
  - Co-l's CVs (1 page each)
  - PI's list of Current & Pending funded research projects (pages as needed)
  - Co-l's Current & Pending (pages as needed)
  - Facilities and Equipment list (pages as needed)
  - Budget Justification and Table of Work Efforts (pages as needed)
  - Detailed Budget (pages as needed)

## NASA Solicitation and Proposal Integrated Review and Evaluation System

Account Mgmt Organization Mgmt Proposals/NOIs Reviews

ATTENTION organizations wishing to register in NSPIRES: Please see the Site News on the right hand side of this page for important information.

#### Proposals/NOIs

Unsubmitted Proposals/NOIs

Submitted Proposals/NOIs

#### View Proposal

Proposal Information

#### **Cover Page Elements**

- Proposal Summary
- Business Data
- Budget
- Program Specific Data
- Proposal Team

### **View Proposal**

Title: Geologic Mapping of Arsia and Pavonis Montes, Mars

Solicitation Announcement: NNH09ZDA001N-MDAP: Mars Data Analysis

Proposal No.: 09-MDAP09-0020 Dr. David Williams

Submittal Type: **Electronic Submissions Only** 

Proposal Due: 08/21/2009, 11:59PM EDT

Status: Selected Submitting ARIZONA STATE UNIVERSITY Organization:

660 S MILL AVE STE 312. TEMPE, AZ 85281-3670

DUNS #: 943360412-CAGE: 4B293

Applicant Identifier:

### **Proposal Cover Page**

Element	Updated	Status *	
Proposal Summary	Last updated: 07/17/2009, Dr. David Allen Williams	*	
Business Data	Last updated: 07/17/2009, Dr. David Allen Williams	✓	
Budget	Last updated: 08/13/2009, Dr. David Allen Williams	¥	
Program Specific Data	Last updated: 07/17/2009, Dr. David Allen. Williams	✓	
Proposal Team	Last updated: 08/19/2009, Dr. David Allen Williams	✓	

<sup>\*</sup> Status denotes if the minimum requirements have been met for each element. It is the responsibility of the Pl/organization to determine if each element is completed for submission.

#### **Proposal Attachments**

- \* At least one document of this type is required for submission.
- (1) Only one of this document type can be attached to a Proposal/NOI.
- (M) Multiple files for this document type can be attached to a Proposal/NOI.

Type File Name **Date Uploaded** Proposal MDAP2009\_TM\_Prop\_Final.pdf

**Document** 

\* (1)

08/13/2009

**Complete Proposal** 

1 09-MDAP09-0020.pdf

### PI Selection Information Package (05/17/2010)

#### Type

Notification Letter

Panel Evaluation



# Writing the Proposal

- Writing the Scientific/Technical/Management Section is the most time-consuming part of the process. ~15 pages long. Typical sub-sections:
  - Introduction and/or Statement of Objectives of Proposal
  - Approach & Methodology
    - Background (Previous work, similar ongoing work, etc.)
    - Description of Tasks
  - Statement of Data Availability
  - Data Management Plan (New in 2014)
  - Statement of Perceived Impact on community
  - Statement of Relevance to Program Objectives
  - Work Plan, Management, and Schedule (table)
- See example proposal!



# Tips on Proposal Writing

- Writing proposals is learned from experience, and the best way to learn what to do and what NOT to do is to serve on a NASA Review Panel and experience it for yourself!
- These opportunities come when you start submitting proposals. In the meantime, some TIPS:
  - Start working on research BEFORE you begin writing proposal, if you can

     establish some credibility you know the topic well!
  - In each task, include proof-of-concept examples that demonstrate you know how to do what you propose to do
  - Use figures appropriately; "Picture worth a thousand words!"
  - Strengthen your proposals through a good publication record
    - PhD students should have 3-4 lead-authored publications from dissertation research (Get papers in review before you graduate!!)
    - Postdocs should strive for 2 lead-authored AND 2 co-authored publications every year of your postdoc – PUBLISH! PUBLISH! PUBLISH!

# Proposal Budgets

## Two Cost categories:

- Direct costs (DC)
  - Salaries of researchers in terms of %FTE, employee-related expenses (ERE: health & retirement benefits)
  - Operations: Research materials, hardware, software, laboratory equipment, field work expenses, publication costs, etc.
  - Tuition for Graduate Students (does not contribute to IDC)
  - Domestic & international travel expenses (Conference registration, air fares, mileage, lodging, rental cars, taxi/shuttle/train, per diem for food)
  - Subcontracts: All of the above, but for funded colleagues at other institutions
- Indirect costs (IDC, or overhead tax on proposals to pay for infrastructure at institution: Buildings, AC, lights, admin assist)
  - Varies widely: ASU 54.5%; JPL ~150%
  - Varies also for on-campus vs. off-campus research



# Key Points:

- Most Direct costs are in salaries
- Include money to present results at one conference/year
- Money for 1 new computer in 1<sup>st</sup> year -- \$3-3.5K
- Money for one publication per year
- Two subcontracts
  - ~45% of whole proposal
  - Beware double overhead –
     ASU charges IDC on first \$20K of subcontracts

## Proposal Budget

	***	positi Dita	5.		
	ASU PORTION	\$, FY '10	\$, FY '11	\$, FY '12	\$. FY '13
	PI Salary* (Williams)	18.75%	18.75%	18.75%	18.75%
	@ \$62,500/current FY09	12,188	12,675	13,182	13,709
	Technology Support Analyst* (Bradbury)	10%	10%	10%	10%
	@ \$51,376/current FY09	5,343	5,557	5,779	6,010
	Total Salaries	17,531	18,232	18,961	19,720
	Employee Related Expenses (ERE)				
	Williams (28.5%)	3,473	3,636	3,782	3,933
	Bradbury (34.5%)	1,817	1,935	2.013	2.093
	Total ERE	5,290	5,572	5,795	6,02
	Total ASU Salary & Fringes	22,821	23,804	24,756	25,74
	Travel				
	PI: Present results at one conference (Fall AGU, San Francisco or GSA)				
	Includes airfare, per diem, lodging,	2,000	2,000	2,000	2,000
	Registration, airport taxi				
	PI and Co-I: Attend annual Planetary				
r	Mapper's Meeting (Required by PG&G) Includes airfare, per diem, shared lodging,	1.500	1,500	1,500	1.500
	airport taxi	1,300	1,500	1,500	1,200
	Total ASU travel	3,500	3,500	3,500	3,500
	Operations				
	Mapping Supplies	1,000	1,000	1,000	1,000
	Journal Publication Costs	(343,55)	2,179.5		-0.00
	JGR/lcarus (1 paper/year + color figure)  Computer for digital generation	1,500	1,500	1,500	1,500
	of the geological maps	3,000	0	0	- 1
	Computer Software & Maintenence	1,000	1,000	1,000	1,000
	Total operations	6,500	3,500	3,500	3,500
	INTERAGENCY TRANSFER: Co-I Bleacher, N	ASA Goddor	d SEC		
	Co-I Salary + Fringe (Bleacher)	12.6%	12.6%	12.6%	12.6%
	co round rringe (blancher)	10,950	19,686	20,567	31,10
	SED-Other Direct Support	2,314	1,831	1,924	1,338
	BLEACHER TOTAL	13,265	21,517	22,490	32,445
	CUBANADO, C. I.C. S. M				
	SUBAWARD: Co-I Garry, Smithsonian Instituti	on 25%	25%	25%	25%
	Co-I Salary* (Garry)	22,384	23,055	23,747	24,459
	Gorn Fringes I Overhand (27 4%)	6,133	6,317	6,507	
	Garry Fringes + Overhead (27.4%) Co-I Travel: Present results at one conference	0,133	0,317	6,307	6,702
	(LPSC, Fall AGU, San Francisco or GSA)	2,000	2,000	2,000	2,000
_	GARRY SUBCONTRACT TOTAL	30,517	31,372	32,254	33,16
	Total Subawards	43,782	52.889	54,744	65,600
	TOTAL DIRECT COSTS	76,602	83,693	86,501	98,35
	A Company of the Comp	7.0,002	05,055	50,501	100
	MODIFIED DIRECT TOTAL COSTS**	57,821	30,804	31,756	32,740
	TOTAL INDIRECT COSTS (F&A, 52.5%)	30,356	16,172	16,672	17,193

GRAND TOTAL



# Submitting your Proposal

## Proposals are submitted by sponsoring institution, not by PI

- Once proposal is ready, upload to NSPIRES website
  - PI creates a webpage for proposal on NSPIRES cite
  - Sections for Proposal Summary (4000 characters), Business Data (Sponsoring org, start-end dates, environmental impact, point of contact), Budget, Program Specific Data, and Proposal Team (PI, Co-Is, Collaborators, Staff, Students)
  - Budget pages here MUST match budget page within proposal!! NASA goes by these budgets when awarding money
  - Upload proposal document as a PDF to site
- PI "Releases Proposal to Sponsoring Org"
  - They review the proposal PDF according to their guidelines, either ask for changes, or release it to NASA
  - Sponsoring org usually requires 2-5 days to review proposal!



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Submittal Type: Electronic Submissions Only

Proposal Due: 08/21/2009, 11:59PM EDT

Status: Selected

Submitting ARIZONA STATE UNIVERSITY
Organization: 660 S MILL AVE STE 312.

TEMPE, AZ 85281-3670

DUNS #: 943360412-CAGE: 4B293

Applicant Identifier:

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 Type
 File Name
 Date Uploaded

 Proposal
 ™ MDAP2009\_TM\_Prop\_Final.pdf
 08/13/2009

**Document** 

\* (1)

35\_TH\_FTOP\_TMAI.pdf 00/13/2

#### **Complete Proposal**

1 09-MDAP09-0020.pdf

### PI Selection Information Package (05/17/2010)

#### Type

Notification Letter

Panel Evaluation



# How NASA Proposals Are Evaluated

# All NASA proposals are evaluated by a Review Panel within 3-6 months after submission

- Review Panels are composed of the NASA Program Officer and a group of scientists with expertise in subject & no conflicts of interest (not at same institution or on a competing proposal)
  - Panel divided into Groups (e.g., Geology, Geophysics, Remote Sensing, etc.) of ~6-8 reviewers
  - Each proposal is reviewed by 2-3 panelists and (ideally) 2-3 external reviewers (community members not on panel)
  - Each proposal is assigned a Chief Reviewer & Associate Reviewer, who've (ideally) submitted a review prior to arriving at the panel
  - One by one, each proposal is discussed: Chief's review, associate's review, external reviews. Then the proposal is scored.
  - Chief Reviewer writes the Consensus Review, which will be sent to PI



# How NASA Proposals Are Scored

## Proposals evaluations are scored in a standard format

- Reviewers and panelists score each proposal with 4 metrics:
  - Intrinsic Merit: Balance of Major and Minor Strengths and Weaknesses regarding proposed tasks, experience of the PI + team, methodology, etc.
  - Relevance to the NASA Program: Is the proposed work relevant to the goals of the NASA Program (Yes/No)
  - Cost Realism/Reasonableness: Does the proposal request appropriate funds (%FTE, operations, travel, etc.) to accomplish the proposed work?
  - Overall Grade: Overall quality of the proposal
- Scores:
  - Excellent-5, Excellent/Very Good-4.5, Very Good-4, Very Good/ Good-3.5, Good-3, Good/Fair-2.5, Fair-2, Fair/Poor-1.5, Poor-1
- IM & Cost dominates the Overall Score
- After all proposals are scored, they ordered highest to lowest



# Which NASA Proposals Are Funded?

# Program Officer used Review Panel scores to fund the best proposals each year

- Review Panel uses scored proposal in their Group to determine the "waterline" (WL)
  - Proposals above WL can be funded if there are enough funds
  - Proposals below WL will not be funded
  - If more money may come available later in the FY, fundable proposals can be listed as "Selectable"

PI Name	Proposal #	IM	Rel	CR	OA
Kirk	5	5	γ	4.5	5
Spock	2	4.5	Y	4.5	4.5
Sisko	8	5	Y	5	4.5
Picard	6	4	Y	4	4
Janeway	1	5	Y	3	4
Archer	13	4	Υ	3	3.5
Kira	11	3	Υ	4	3.5
T'Pol	3	3.5	Υ	3.5	3.5
Dax	14	3	Y	3	3
Chakotay	17	3.5	Υ	2.5	3
Bashir	15	3	Y	2	2.5
O'Brien	7	2,5	Υ	2.5	2.5
Paris	18	3.5	Υ	1.5	2.5
Kim	10	2	Υ	2	2
Odo	16	2	Υ	2	2
Tuvok	4	1	Υ	1	1
Reed	12	1	N	0.5	1
Phlox	9	4.5	N	4	1



# Notification of Proposal Reviews

- Soon after Review Panel (ideally within 120 days after submission), NASA notifies PI of results by email
  - Selected: Proposal will be funded immediately (fully or partially)
  - Selectable: Proposal MAY BE funded before end of Federal FY if more money comes available
  - Not Selected: Proposal will not be funded this year
- Notification letter comes with Consensus Review, both downloadable from NSPIRES

## TIPS:

- Often it takes about 9 months 1 year from submission to receipt of funding
- Most 1<sup>st</sup>-time proposals are rejected. BE PERSISTENT!!
- If not selected, ALWAYS review Panel comments, and revise proposal for submission next year



- Friedland, A.J. and Folt, C.L., 2009. Writing Successful Science Proposals, 2<sup>nd</sup> Ed., Yale University Press, 224 pp. (4.5 out of 5 stars, Amazon.com)
- Hofmann, A.H., 2013. *Scientific Writing and Communication: Papers, Proposals, and Presentations*, 2<sup>nd</sup> Ed., Oxford University Press, 752 pp. (3.5 out of 5 stars, Amazon.com)
- Jansen, R.C., 2013. Funding Your Career in Science: From Research Idea to Personal Grant, Cambridge University Press, 215 pp. (4.5 out of 5 stars, Amazon.com)
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# Q&A

