Tools for Fostering Equity and Inclusion in SESE

Top-Down v. Bottom-Up Solutions



Karageozian, Colloquium (02/17/21)

How did we get here? Where are we going?

Academia is progressing further away from previous organizational structures which opens the door to positive reform with respect to DEI initiatives.

Past → Present → Future

- Shift away from "Old Guard" style institutions
- Focus shift to students and post-grad outcomes
- Social shift of academia towards inclusivity
- Focus on healthier work environment
- Hunger for positive reform with respect to DEI

SESE JEDI Task Force!

Building strategic plans and goals for progress in the department over the next few years



Finite time and resources



Morley (1997) Petty & Porter (2010)

Where is our energy best spent?

In academia does change top-down or bottom-up create longerlasting and more sustainable reform with respect to justice, equity, inclusion, and diversity?



VS



Top-Down

- Administrators
- Directors
- Policy Makers
- Educational Boards
- University Presidents

Bottom-Up

- Faculty
- Staff
- Postdocs
- · Graduate students
- Undergraduate Students

Groups can be defined by group members and by unique catalysts for change





Drive for Change

Efficiency

Efficiency is increased when DEI is a focus of the university

Productivity

Productivity is increased when DEI is a focus in the workplace

Workplace Wellbeing

Positive workplace environments focused on constituents

Recognition

DEI-driven institutions look more attractive to prospective members



Hernandez & Watt (2014), Muñoz et al. (2017), Sekaguaptewa et al. (2019), Uslu (2018)

Drive for Change

Workplace Culture DEI focus reinforces a positive and healthy workplace

Student/Faculty
Success

Tools for <u>ALL</u> parties to achieve personal/ professional growth

Longevity of Initiatives Non-performative, constructive change over time

Awareness

DEI-awareness builds a bridge between all community members



Workshops & Training



Chain of Advocacy

Health Support

Graduate Councils + Faculty Meeting Groups









Bottom-Up Change

How faculty and students can reinforce equity and inclusion in academia

Dover et al. (2020), Laver et al. (2018), Price et al. (2005), Uslu et al. (2018)



Top-Down Change



Equity in Academia



Bottom-Up Change

Recipe for fostering equity in SESE...

- We need a two-sided approach
- Institutions that focus solely on top-down policy change don't see lasting positive reform
- We need explicit and broad intent for all SESE members
 Initial intent (drive) for change needs to be focused on benefiting all community members, and that intent need to be shared as explicitly as possible
 - We need consistency of progress
 - Institutions that build multi-year plans and safeguards to monitor progress over time see more longevity in their policy changes.

With combined top-down and bottom-up solutions, **EVERYONE** is empowered to be a change maker

Thank you!

We encourage you to use our white papers as conversation starters, literature resources, and a catalyst for change